

The Greatest Leisure for All People

# First Half of the Year Ending March 31, 2018 Financial Presentation

FIELDS CORPORATION
TSE 1st: 2767

November 10, 2017

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\*PS: pachinko and pachislot

#### -1. Overview

#### H1 results generally in line with full-year forecast

#### **<Business environment>**

PS platform

- Revisions to laws, ordinances, and rules related to the Amusement Business Law announced in Sep. 2017 (to take effect in Feb. 2018)
- Limit for installation of regulation 5.5 new pachislot machines in Sep. 2017

Cross-media platform

- Overall entertainment market expanding in Japan and overseas

#### < FY3/2018 H1 cumulative >

#### **■** PS business platform

- Pachislot machine sales increased/ 15 titles, 99,000 units
- Restructured sales and development strategies to comply with regulatory revisions

#### **■** Cross-media business platform

- Implemented 5 IP visual development in parallel with license development
- Implemented capital participation to enhance e-book business

#### **■** Management

- Strengthened corporate governance, sold idle assets
- Decreased SG&A expenses through improved management efficiency

#### <Progress of medium-term management plan>

\*details on p.10

#### **■ PS business platform**

Implemented new development and sales partnerships/
 Prepared for development of new branches/
 Development subsidiary became wholly owned

#### **■** Cross-media business platform

 Promoting implementations for broadcast and/or release in visual field/ Developed existing title overseas and distributed AKB48 title in games field/ Started IP development to new platforms



### -2. Consolidated P/L (summary)

Financial results for H1 improved from the same period of the previous fiscal year by increase sales of pachislot machines/effects of management efficiency/ increase in profit of subsidiaries etc.

(Unit: Billions of yen)

	FY3/2017			FY3/2018		
	H1	Full-year	H1	YoY change	YoY change (%)	
Net sales	<b>26.65</b> (100.0%)	<b>76.66</b> (100.0%)	<b>35.21</b> (100.0%)	+8.55	+32.1%	
Gross profit	5.18 (19.5%)	17.64 (23.0%)	6.94 (19.7%)	+1.75	+33.9%	
SG&A expenses	11.46 (43.0%)	23.01 (30.0%)	9.72 (27.6%)	-1.73	-15.2%	
Operating income	( <b>6.27</b> ) (-)	( <b>5.37</b> ) ( <i>-</i> )	(2.78) (-)	+3.49	_	
Ordinary income	( <b>6.82</b> ) (-)	( <b>9.06</b> ) (-)	(3.28) (-)	+3.54	_	
Net income attributable to owners of parent	( <b>4.85</b> ) (-)	<b>(12.48)</b> (-)	( <b>3.28</b> ) (-)	+1.56	_	

 $<sup>\</sup>ast$  The percentage in parentheses are the net sales ratio. The figures have been rounded down to million yen.

(Unit: Thousand machines)

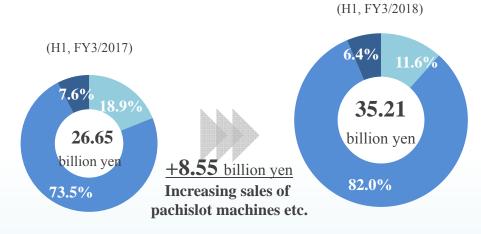
Total sales of machines	<b>73</b> (7 titles)	<b>243</b> (15 titles)	<b>99</b> (15 titles)	+26	+36.2%
Pachinko	44 (3 titles)	155 (6 titles)	30 (-)	-14	-32.3%
Pachislot	28 (4 titles)	87 (9 titles)	69 (15 titles)	+40	+144.3%

## 1

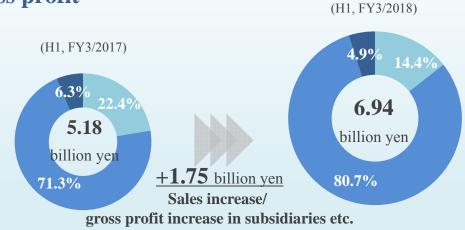
### -3. IP business net sales/ gross profit by platform

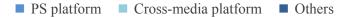
## Composition ratio of net sales for H1 PS platform 82.0%/ Cross-media platform 11.6%

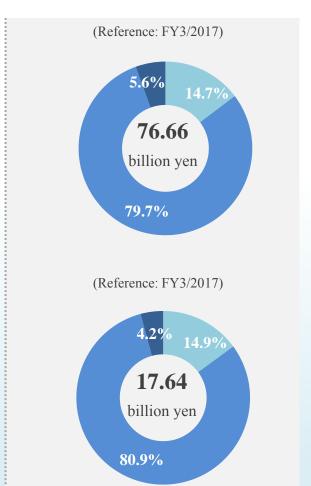
#### ■ Net sales



### **■** Gross profit





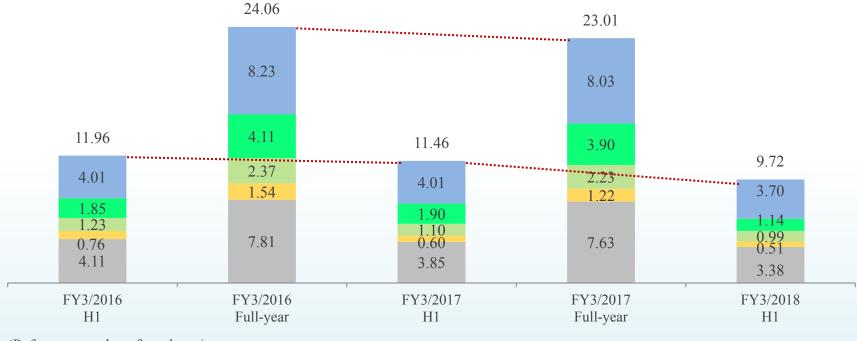




## -4. Change in SG&A expenses

## Decreased 1.73 billion yen YoY in H1, decreased 0.75 billion yen in advertising expenditures

■ Personnel expenses ■ Advertising expenditures ■ Outsourcing expenses ■ Depreciation and amortization ■ Other (Unit: Billions of yen)



(Reference: number of employee)

1) Consolidated 1,868	1,845	1,796	1,713	1,606
2) Non-consolidated 878	835	824	784	746

<sup>\* &</sup>quot;Other" is calculated on this sheet above. The figures have been rounded down to million yen.

## 1

## -5. Comparisons with the previous period (based on ordinary income)

## H1 ordinary income/ loss improved by 3.54 billion yen from the same period of the previous fiscal year

(Unit: Billions of yen) H1 Main factors of YoY change FY3/2017 FY3/2018 (3.28)Increase in Non-operating income Results of management (distributions from investments etc.) efficient (2) Icrease in profit +0.04+1.73of subsidiaries (6.82)(BOOOM, DF etc.) Other (0.73)+1.05Increase in gross profit with volume up of PS machine sales etc. (1) +1.45Main difference factors (1) Main difference factors (2) Item Item Selection and concentration (including products and Total sales 99,000 units (+26,000 units YoY) PS machines services) implemented previous period, operation Management Pachislot sales 69,000 units (+40,000 units YoY) review, Effect of optimization of PS machines sales sales efficiency etc. Pachinko sales 30,000 units (-14,000 units YoY) promotion \*The figures have been rounded down to million yen.

## -6. Consolidated B/S, C/F (summary)

## Cash (cash and cash equivalents) in end of Q2 was 26.76 billion yen

(Unit: Billions of yen)

(1) Consolidated B/S	End of Mar. 2017	End of Sep. 2017	Change	Main factors for increase/decrease	
Current assets	45.85	45.95	+0.10	Increase in cash and cash equivalents Decrease in notes and accounts receivable–trade	
(Cash and cash equivalents)	23.19	26.76	+3.57	Increase in sales of land/investment securities and short-term loans payable	
Tangible fixed assets	10.36	5.60	(4.76)	Decrease in sales of idle assets (land)	
Intangible fixed assets	2.46	2.05	(0.41)		
Investments and other assets	21.70	20.08	(1.61)	Decrease in sales of investment securities Increase in long-term loans receivable	
Total assets	80.39	73.70	(6.69)		
Current liabilities	20.47	19.84	(0.62)	Decrease in notes and accounts payable–trade Increase in short-term loans	
Fixed liabilities	16.69	15.42	(1.26)	Decrease in long-term loans payable	
Net assets	43.22	38.42	(4.80)	Decrease in retained earnings payable	
Total liabilities and net assets	80.39	73.70	(6.69)		
(2) Consolidated C/F	Q2, FY3/2017	Q2, FY3/2018	Ma	in factors for increase/decrease	
Operating cash flows	(7.57)	(0.91)	Loss before income taxes and minority interests: -2.99 Decrease in notes and accounts payable—trade: -3.10 Increase in inventories: -1.40, decrease in notes and accounts receivable—trade: +3.		
		· /	Increase in inventories: -1.40	, decrease in notes and accounts receivable—trade: +3.88	
Investing cash flows	(1.51)		Increase in inventories: -1.40 Proceeds from sales of tangib Proceeds from sales of shares	, decrease in notes and accounts receivable—trade: +3.88  ble fixed assets: +5.25	
Investing cash flows Financial cash flows	(1.51)		Increase in inventories: -1.40 Proceeds from sales of tangib Proceeds from sales of shares Collection of loans receivable Increase in short-time loans p Repayment of long-term loan	, decrease in notes and accounts receivable—trade: +3.88  ple fixed assets: +5.25  g in affiliates: +2.20  g: +1.81, Expenditure for loans: -3.15  payable: +2.72  gs payable: -1.30, Dividends paid: -0.82  vnership interests in subsidiaries that do not result in changes in	
		4.90	Increase in inventories: -1.40 Proceeds from sales of tangib Proceeds from sales of shares Collection of loans receivable Increase in short-time loans p Repayment of long-term loan Payments from changes in over	, decrease in notes and accounts receivable—trade: +3.88  ple fixed assets: +5.25  g in affiliates: +2.20  g: +1.81, Expenditure for loans: -3.15  payable: +2.72  gs payable: -1.30, Dividends paid: -0.82  vnership interests in subsidiaries that do not result in changes in	
Financial cash flows  Net increase(decrease) in	1.52	4.90 (0.41)	Increase in inventories: -1.40 Proceeds from sales of tangib Proceeds from sales of shares Collection of loans receivable Increase in short-time loans p Repayment of long-term loan Payments from changes in over	, decrease in notes and accounts receivable—trade: +3.88  ple fixed assets: +5.25  g in affiliates: +2.20  g: +1.81, Expenditure for loans: -3.15  payable: +2.72  gs payable: -1.30, Dividends paid: -0.82  vnership interests in subsidiaries that do not result in changes in	

<sup>\*</sup>The figures have been rounded down to million yen.

## -1. Consolidated performance forecast

### Full-year forecast has no change from the beginning of the period Plan to sell several competitive titles after Q3 in PS business platform

(Unit: Billions of yen)

	FY3/2017		Forecast for the FY3/2018			
	H1	Full-year	H1	Progress rate	H2 forecast	Full-year forecast
Net sales	26.6	76.6	35.2	41.4-42.9%	46.8-49.8	82.0-85.0
Operating income (loss)	(6.2)	(5.3)	(2.7)	_	3.7-4.7	1.0-2.0
Ordinary income (loss)	(6.8)	(9.0)	(3.2)	_	3.2-5.2	0-2.0
Net income (loss) attributable to owners of parent	(4.8)	(12.4)	(3.2)	_	3.2-4.2	0-1.0

(Unit: Thousand machines)

Total sales	73 (7 titles)	243 (15 titles)	99 (15 titles)	-36.7%	<b>170</b> (9 titles)	270 and more (24 titles and more)
Pachinko	44 (3 titles)	155 (6 titles)	30 (-)	_		
Pachislot	28 (4 titles)	87 (9 titles)	69 (15 titles)	_		

<sup>\*</sup>H2 forecast is calculated on this sheet above. The figures have been rounded down to million yen.

## -2. Implements for achievement of consolidated performance forecast

#### **Promoting various measures to achieve full-term targets**

#### PS Business Platform

- Pachislot 5.9 regulation machines and pachinko series titles to be sold in
   H2 (scheduled) (over 9 titles and 170,000 units)
- Measuring to build business structure not dependent solely on PS machines sales

#### Cross-media Business Platform

- 5 IP visual development in H2
   (*Infini-T Force* broadcast started in October)
- Distributing AKB48 StageFighter game series titles
- Promoting collaboration with large-scale customer facilities in live entertainment field
- Developing new IP platforms

#### Management

- Continuing to promote improvement of management efficiency etc.

## -1. Progress to date

#### Promoting various measures to achieve medium-term performance targets

#### 1. PS business platform

- Machine sales contract concluded with Sammy Corporation, sale of shares in RODEO Co., Ltd./ Machine development and sales partnership with EXCITE Co., Ltd (NewGin Group)/ Machine sales partnership with Daxel Inc. (Daikoku Denki Co., Ltd. Group)/ Agreement with MIZUHO CORP. for mutual marketing structure and sales
- Prepared for establishment of new branch (showrooms) to improve management efficiency
- Development subsidiary made wholly-owned subsidiary

#### 2. Cross-media business platform

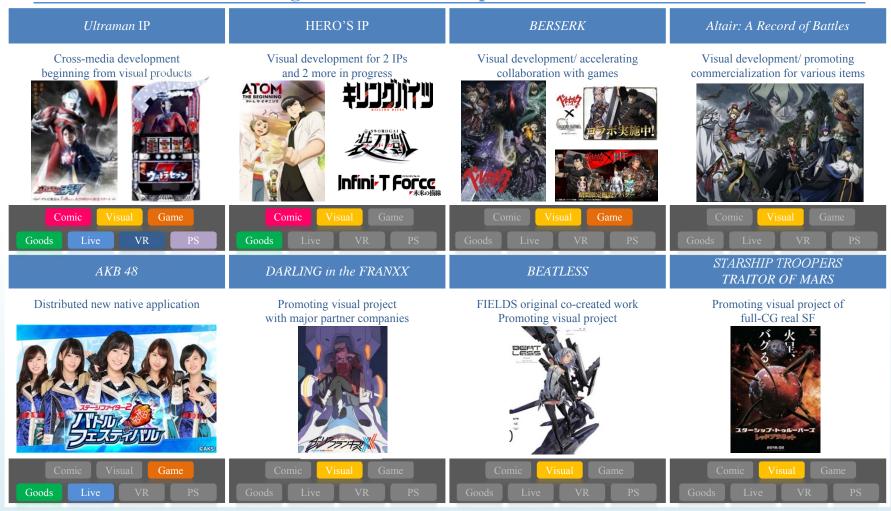
- Visual field
  - Released visual project for 6 IPs (BERSERK/ ATOM THE BEGINNING/ HURRICANE POLIMAR/ Altair: A Record of Battles/ ULTRAMAN GEED/ Infini-T Force)
  - Promoted variety of measures for 4 IP scheduled for broadcasting and/ or release
  - Developed licensing for other companies' games etc./ VR products utilizing *Ultraman* Series
- Publishing/ Comic field
  - Acquired shares in No9 Inc.
- Game field
  - THE TOWER OF PRINCESS started broadcasting in Taiwan, Hong Kong, and Macao/ Scheduled to be concluded domestic support service
  - AKB48 StageFighter2 BattleFestival service started
- New business platforms
  - Announced providing IPs for trading card games

#### 3. Management

- Governance structure strengthened: change in directors' term of office
- Management efficiency: established IP Marketing Office/ sold idle assets/ restructured internal systems through shift to cloud computing

## -2. Progress of major IP

#### Promoting cross-media development for narrowed IP



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### -3. Progress in global business development

### Strengthening relationships with global partners/ Expanding development of Ultraman IP

#### Ultraman IP

ULTRAMAN GEED globally distributed (including China)

Distributed at:
Crunchyroll
iQIYI/ LeEco

ULTRAMAN (comics) released in 10 languages, 23 countries



English ver.

ULTRAMAN ZERO VR
Exhibited at Busan International
Film Festival



Official shop opened in Malaysia



#### HERO'S IP

32 works released in 10 languages, 23 countries





TV anime ATOM THE BEGINNING globally distributed



SWORDGAI The Animation
A Netflix original work starting from next spring

#### Visual business platform

BERSERK globally distributed on Crunchyroll



Developing STARSHIP TROOPERS TRAITOR OF MARS through collaboration with Sony Pictures Entertainment Inc.



## Game/ Licensing business platform

Social game *THE TOWER OF PRINCESS* released in Taiwan, Hong Kong, Macao



Project for TCG development in China in progress

In-out/ Out-in project with Chinese game companies in progress

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## -4. Progress of financial strategies and governance

#### Promoting constructing a stable financial base/ strengthening governance

## 1. Financial Strategies

- Maintaining reserves (cash) of at least ¥20 billion (As of the end of Q2: ¥26.76 billion in cash and cash equivalents)
  - Sold idle assets (¥5.25 billion in land/ ¥2.20 billion in shares)
  - Implementing various measures to control SG&A expenses
- Maintaining stable shareholder returns
  - Amended Articles of Incorporation to facilitate flexible dividend policy and capital policy (allowing dividend of surplus, etc. to be resolved by the Board of Directors)
  - Annual dividend for FY3/2018: ¥50 (scheduled)

### 2. Governance

- Directors' duties
  - Changed director's term of office from two years to one year, to construct management structure
    which promptly adapts to changing environment and to clarify management responsibility
    (resolved at the 29<sup>th</sup> annual general meeting of shareholders)

## **Original IP** × **Visual business platform**

## Promoting visual project of *DARLING* in the *FRANXX* through collaboration with major partner companies



## Overview

- To be broadcasted on TV from Jan. 2018

(TOKYO MX/ Tochigi Television/ Gunma Television/ BS 11/ ABC Asahi Broadcasting/ Nagoya Broadcasting)

- Original Animation by prominent creators
- Promoting cross-media development starting from broadcasting on TV and game products, through collaboration with major partner companies
- Produced/ partly invested for production by Lucent Pictures
   Entertainment, Inc., the group company of FIELDS

#### **Production staff**

## Director Atsushi Nishigori Idol Master Tengen Toppa Gurren Lagann

Character design
Chief Animation Director

Masayoshi Tanaka

Your Name.
The Anthem of the Heart

#### TRIGGER

KILL la KILL Little Witch Academia

#### Production

A-1 Pictures

Idol Master series

Anohana: The Flower We Saw That Day

©DARLING in the FRANXX Committee

### **FIELDS Related IP × Visual business platform**

Promoting visual project for FIELDS-related IP/Aim to promote cross-media development through collaboration with major partner companies in Japan and overseas after visual project





©Shinya Murata, Kazasa Sumita, HERO'S/KILLING BITES PRODUCTION COMMITTEE ©2018 Satoshi Hase redjuice, monochrom/KADOKAWA/BEATLESS Production Committee

#### KILLING BITES overview

- Original work of HERO'S Monthly
- To be broadcasted on MBS Animeism from Jan. 2018
   To be distributed on Amazon Prime Video
- Promoting cross-media development such as games through collaboration with major partner companies in Japan and overseas and expanding sales of comics

#### **BEATLESS** overview

- FIELDS original co-created work
  - \*science fiction novel published in monthly magazine Newtype
- To be broadcasted from Jan. 2018
- Cross-media development project including game products in progress with global companies

## $AKB48 \times Game business platform$

## AKB48 StageFighter series which acquires 5 million memberships Distributed on native application in Oct. 2017



©AKS ©GREE, Inc. ©Pokelabo, Inc.

#### AKB48 StageFighter2 BattleFestival overview

- Distributed on Oct. 11, 2017
- Developed and operated by Pokelabo, Inc.(100% subsidiary of GREE, Inc.)
- FIELDS IP license-out, cooperated for development
- Implementing events and other effective measures for expansion of number of users

#### **Events in November**

 Implementing wrap advertising event of Yamanote Line as the first step of linked-with-real\* project from Nov. 7, 2017



## **Medium-to long-term IP lineup (updated)**

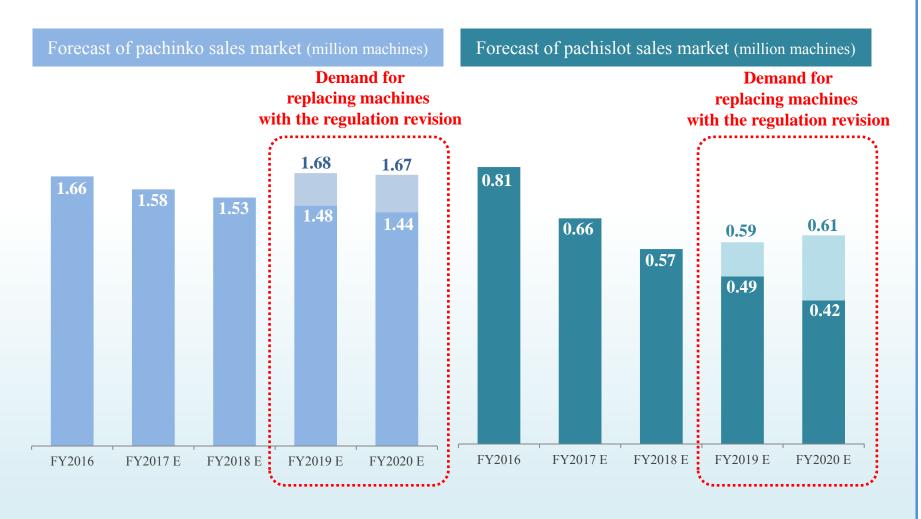
## Aiming at IP organization with depth through IP additions and series expansion

 		FY3/2018	FY3/2019	FY3/2020		
 	AKB48	GAME	Further series expansion through regular	released contents investment		
	BERSERK	New TV Contribution to production and license develop				
_	GANTZ	Seeking global series expansion centered	Seeking global series expansion centered on highly rated visual, regular investment in PS machines			
rent I	DARLING in the FRANXX	New TV production	Cross-media development through collab- major partners	oration with		
//Cur	BEATLESS	New TV production	Cross-media development through collab- major partners	oration with		
Recent/Current IP	STARSHIP TROOPERS TRAITOR OF MARS	Movie	Cross-media development through collab- major partners	oration with		
	IP (1)	 	Large IP collaboration			
 	IP (2)	 		Large IP collaboration		
1	IP (3)	 		Large IP collaboration		
H.	Ultraman series	ULTRAMAN GEED	Expansion of series loved by 3 generations over more than 50 years			
Legendary	ATOM THE BEGINNING	New TV production Making videos started from FIELDS' comic PF development. Series expansion under consideration				
Lege	Infini-T Force	New TV production	Series expansion using own production capacity under con-	sideration		
<u>a</u>	KILLING BITES	New TV production	Cross-media development through collab- major partners	oration with		
Challenge IP	SWORDGAI		New Cross-media developr partners	nent through collaboration with major		
Cha	IP (4)			FIELDS' major work	>	

4

## PS market trends (sales market forecast for 3 years)

New regulation to take effect in Feb. 2018
Estimating the replacement demand for new regulation machines in FY2019-2020



Source: FIELDS

### PS market trends (States to date)

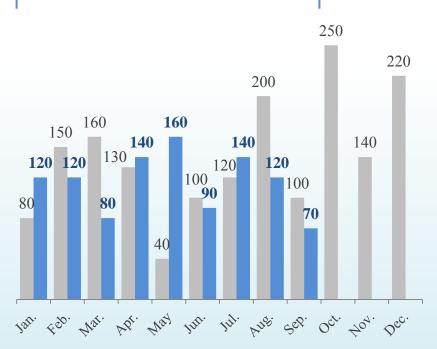
Decreased 4.9% YoY in pachinko/ Increased 9.4% in pachislot from Jan. to Sep. 2017 Demand focused in pachislot following the limit for installation of 5.5 new machines

#### Results of pachinko sales market (thousand machines)

Jan.-Sep. 2016: 1,090,000 units

**2**016 **2**017

**Jan.-Sep. 2017: 1,030,000 units** (YoY-4.9%)

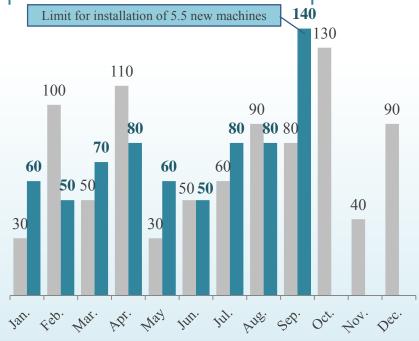


#### Results of pachislot sales market (thousand machines)

Jan.-Sep. 2016: 580,000 units

**2016 2017** 

**Jan.-Sep. 2017: 650,000 units** (YoY+9.4%)

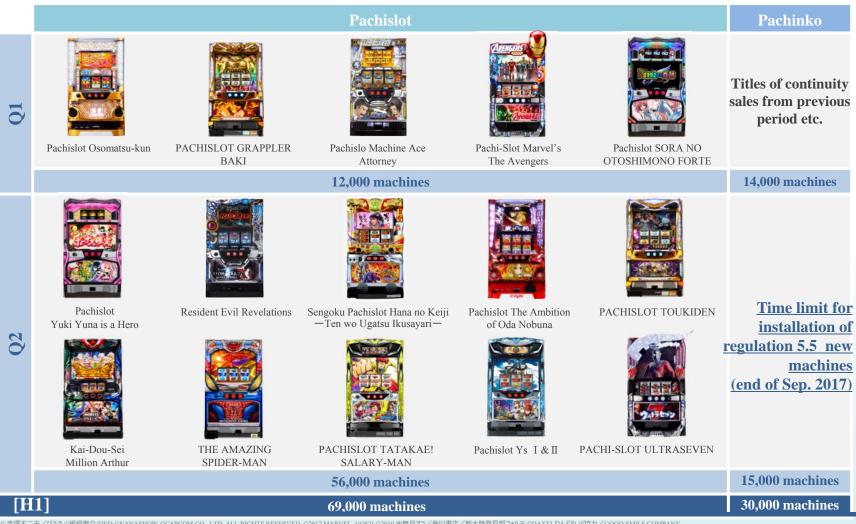


Source: FIELDS

<sup>\*</sup>The figures of number of machines have been rounded to integers.

## **Product lineup in H1**

## Focused on pachislot machines sales expantion following the limit for installation of 5.5 new machines

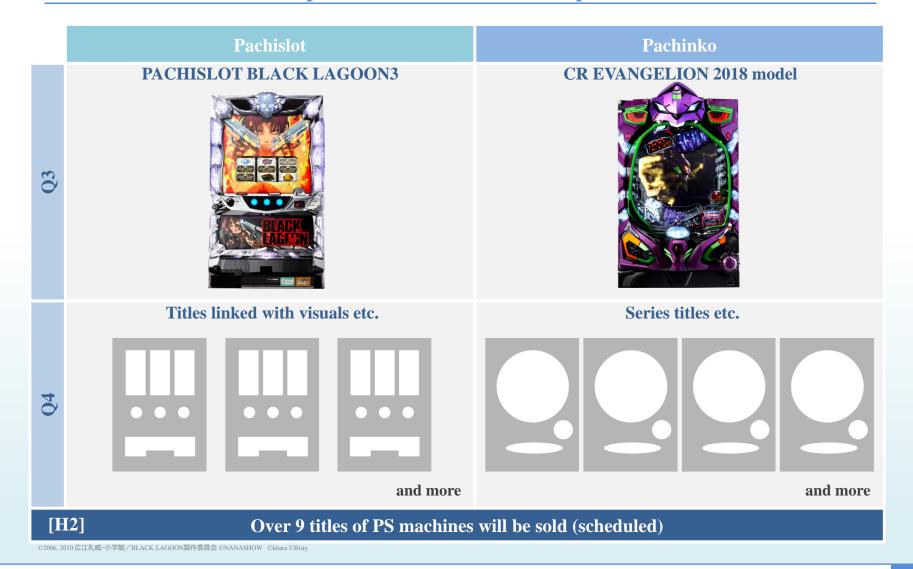


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## **Product lineup after Q3**

### 5.9 regulation machines will be sold in pachislot Multiple series titles will be sold in pachinko



## **Future Objectives**

## Promoting to build business structure not dependent solely on PS machine sales

#### Constructing organization system beyond "individuals" & thorough marketing

- Constructing organization system beyond sections and regions/ establishing new branches
- Marketing through cooperation between Head Office and branches
   (consolidating data and information/ management based on analysis)

Stable provision of high-quality machines by selected IP and thorough marketing

Manufacturing machines Long-term operating share

Strengthening and expansion of product lineup

Multiple production

that contributes to halls besides PS machines

Hall renovation Sales promotion Human resources

Installation
parts

Others

Contributing to sound growth and development of the industry/
Further strengthening earnings foundation

## **Disclaimer/Contact Information**

The plans, strategies and estimates of the Company indicated in these documents, other than actual results and established facts, include potential risks and uncertainties and cannot be guaranteed.

Potential risks and uncertainties include, but are not limited to, the economic environment of the PS market in which the Company operates, market competition and the products handled by the Company.

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