

TSUBURAYA FIELDS HOLDINGS

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Summary

(Translation)
May 12, 2026

TSUBURAYA FIELDS HOLDINGS INC. Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: TSUBURAYA FIELDS HOLDINGS INC.
Listing: Tokyo Stock Exchange
Securities code: 2767
URL: <https://www.tsuburaya-fields.co.jp/e/>
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Scheduled date of annual general meeting of shareholders: June 17, 2026
Scheduled date to commence dividend payments: June 18, 2026
Scheduled date to file annual securities report: June 16, 2026
Preparation of supplementary material on quarterly financial results: Yes
Holding of quarterly financial results briefing: Yes (for analysts and institutional investors)

(Yen amounts are rounded down to millions)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated Operating Results (cumulative) (Percentages indicate YoY changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	174,142	23.9	17,455	14.1	17,751	7.8	13,050	17.0
March 31, 2025	140,581	(0.9)	15,295	29.3	16,462	27.1	11,158	(4.6)

(Note) Comprehensive income For the fiscal year ended March 31, 2026: ¥12,989 million [6.3%]

For the fiscal year ended March 31, 2025: ¥12,219 million [2.3%]

Fiscal year ended	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
March 31, 2026	209.70	209.13	23.3	17.5	10.0
March 31, 2025	178.78	178.30	22.6	16.7	10.9

(Reference) Share of profit (loss) of entities accounted for using equity method For the fiscal year ended March 31, 2026: ¥37 million
For the fiscal year ended March 31, 2025: ¥1,127 million

(2) Consolidated Financial Position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2026	103,360	66,187	58.9	977.58
March 31, 2025	98,953	56,247	51.6	820.43

(Reference) Equity As of March 31, 2026: ¥60,856 million

As of March 31, 2025: ¥51,044 million

(3) Consolidated Cash Flows

Fiscal year ended	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of the fiscal year
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	7,477	(2,315)	(5,195)	30,835
March 31, 2025	7,779	1,100	(13,520)	30,854

2. Cash Dividends

	Annual dividends					Total cash dividends	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	Q1-end	Q2-end	Q3-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	0.00	-	50.00	50.00	3,110	28.0	6.5
Fiscal year ended March 31, 2026	-	0.00	-	70.00	70.00	4,357	33.4	7.8
Fiscal year ending March 31, 2027 (Forecast)	-	0.00	-	70.00	70.00		32.3	

(Note) The year-end dividend per share for the year ended March 31, 2026 was changed from ¥50 to ¥70. For more information, please refer to “1. Overview of Operating Results, (3) Basic policy on profit distribution and dividends for the current and next fiscal years” on page 5.

3. Forecast of Consolidated Earnings for the Fiscal Year Ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(Percentages indicate YoY changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full-year	187,000	7.4	19,000	8.8	19,150	7.9	13,500	3.4	216.86

*Notes

- (1) Changes in significant subsidiaries during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons other than (2) (i): None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None

- (3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the fiscal year (including treasury shares)

As of March 31, 2026	65,429,150 shares
As of March 31, 2025	65,429,150 shares

- (ii) Number of treasury shares at the end of the fiscal year

As of March 31, 2026	3,176,705 shares
As of March 31, 2025	3,212,700 shares

- (iii) Average number of shares outstanding during the fiscal year

Fiscal year ended March 31, 2026	62,233,765 shares
Fiscal year ended March 31, 2025	62,412,733 shares

(Reference) Overview of Non-Consolidated Financial Results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

- (1) Non-consolidated operating results

(Percentages indicate YoY changes)

	Operating revenue		Operating profit		Ordinary profit		Profit (loss)	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	11,686	24.3	7,856	27.8	7,476	26.2	5,862	7.7
March 31, 2025	9,398	(0.9)	6,145	(6.3)	5,923	(10.7)	5,443	(14.0)

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Fiscal year ended March 31, 2026	94.20	93.94
March 31, 2025	87.21	86.98

- (2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
Fiscal year ended March 31, 2026	70,231	38,790	54.8	618.24
March 31, 2025	66,564	36,242	54.0	577.60

(Reference) Equity As of March 31, 2026: ¥38,486 million
As of March 31, 2025: ¥35,936 million

- * Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.
- * Proper use of earnings forecasts, and other special matters

The earnings forecasts and other forward-looking statements herein are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Actual results, etc. may differ materially from the forecasts due to various factors.

Please refer to “1. Qualitative Information on Financial Results (1) Financial Results” on page two and “(2) Earnings Forecasts” on page five for information on assumptions and other related matters concerning forecasts.

(How to obtain supplementary materials on financial results)

Supplementary materials on financial results were disclosed on the Company’s website on the same date.

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1. Qualitative Information on Financial Results

(1) Financial Results

During the fiscal year under review, the Japanese economy maintained a moderate recovery trend, supported by a pickup in personal consumption and capital investment, although some issues remained, such as persistently high prices. Regarding the overseas economy, while uncertainties stemming from geopolitical risks and policy trends persist, a swift stabilization of the situation is highly anticipated. Under these economic conditions, the entertainment and content market, our focus area, is becoming increasingly vitalized. With government support further boosting the global attention on Japanese IP, we are seeing the emergence of companies capturing global business opportunities for growth, as well as those attracting high expectations by launching new IP-driven business initiatives.

With Tsuburaya Productions Co., Ltd. (TPD), a veteran in the IP industry, as one of our core companies, the Group has remained committed to our philosophy, *The Greatest Leisure for All People*. To effectively convert this momentum into revenue, we have simultaneously reinforced our operational base and channeled investments into growth sectors, consistently executing strategies aimed at sustainable growth and the creation of long-term corporate value.

As the driving force of our amusement equipment business, FIELDS CORPORATION has solidified its market presence and expanded its market share by continuously providing pachinko/pachislot (PS) machines that align with the needs of pachinko parlor operators. Reflecting these business environments and the progress of various initiatives, the Group's consolidated results for the fiscal year under review were as follows: net sales ¥174,142 million (up 23.9% YoY), operating profit ¥17,455 million (up 14.1% YoY), ordinary profit ¥17,751 million (up 7.8% YoY), and profit attributable to owners of parent ¥13,050 million (up 17.0% YoY).

The overview of each business segment is as follows.

Content and Digital Business Segment

The status of TPD during the fiscal year under review is as follows.

In the Japanese business, sales increased compared with the same period of the previous fiscal year, driven by generally firm growth across all major categories, including licensing, MD (merchandising), and imaging and event revenues. As part of the commemorative initiatives for the *Ultraman* Series 60th Anniversary, we are actively collaborating with IP holders supported by diverse customer bases to further penetrate the *Ultraman* brand across a wide range of demographics.

As a result, domestic net sales reached ¥5,003 million (up 6.4% YoY).

Regarding overseas operations, revenue and profits declined year-on-year. However, *Ultraman* retains a high level of recognition and a strong fanbase in the Chinese market, and we believe that its medium- to long-term growth potential remains unchanged. Through the strengthening of strategic partnerships with our most trusted licensees, the Group is steadily advancing initiatives to expand into new categories in licensing and merchandising.

As a result, overseas net sales totaled ¥4,349 million (down 36.6% YoY).

<Revenue Breakdown by Region (Domestic and Overseas)>

(Unit: Millions of yen)

	Previous consolidated fiscal year (Mar. 31, 2025)	Current consolidated fiscal year (Mar. 31, 2026)	YoY change (%)
Japan	4,702	5,003	+6.4%
Overseas	6,865	4,349	(36.6)%
Total	11,559	9,352	(19.1)%

As a result, net sales totaled ¥9,352 million (down 19.1% YoY) in the fiscal year under review.

The breakdown by category is as follows.

<License Revenue: ¥4,159 million (down 39.2% YoY)>

(Unit: Millions of yen)

	Previous consolidated fiscal year (Mar. 31, 2025)	Current consolidated fiscal year (Mar. 31, 2026)	YoY change (%)
Japan	969	1,003	+3.6%
China	5,287	2,557	(51.6)%
North America, Asia and others	580	598	+3.2%
Total	6,836	4,159	(39.2)%

In the Japanese market, the *Ultraman* Series 60th Anniversary Project has made steady progress. As the anniversary period enters its full-scale launch phase, we will accelerate multifaceted exposure through these diverse partnerships, aiming to further enhance the added value of *Ultraman*. In the Chinese market, licensing revenue declined, however, the imaging and event segment recorded revenue growth, driven by robust performance in streaming distribution and the success of events and new ticketed stage performances in Shanghai.

<Imaging and Event Revenue: ¥2,964 million (up 1.0% YoY)>

(Unit: Millions of yen)

	Previous consolidated fiscal year (Mar. 31, 2025)	Current consolidated fiscal year (Mar. 31, 2026)	YoY change (%)
Japan	2,101	2,130	+1.4%
Overseas	832	833	+0.2%
Total	2,933	2,964	+1.0%

Revenue from imaging and event operations was roughly in line with the previous year during the fiscal year, primarily due to an increase in audience attendance at the biennial “TSUBURAYA CONVENTION 2025” held in fall and the annual “Ultra Heroes EXPO2025” (held in summer and winter).

As a result, net sales for the content and digital business segment was ¥13,874 million (down 15.4% YoY), and operating profit was ¥934 million (down 67.0% YoY).

Amusement Equipment Business Segment

During the fiscal year under review, sales of pachinko and pachislot (PS) machines reached approximately 274,000 units (up 33.6% YoY), driven by strong sales of multiple titles featuring leading IPs, such as *NEON GENESIS EVANGELION -Memories of the beginning-*. Additionally, we responded to ongoing demand for increased production of *L Tokyo Ghoul* throughout the year. As a result, our share of market unit sales in fiscal year 2025 (Apr. 2025-Mar. 2026) was approximately 18.2% (according to our survey).

Furthermore, we implemented various initiatives to help pachinko parlors maximize customer traffic, such as proposing the installation of dedicated prize corners in stores that introduced our machine models.

As a result, strong sales of major titles and an expansion in market share, the amusement equipment business segment's net sales were ¥159,069 million (up 29.2% YoY) and operating profit was ¥19,881 million (up 30.1% YoY).

[PS Machine Unit Sales and Major Titles Sold]

	Previous consolidated fiscal year (Mar. 31, 2025)	Current consolidated fiscal year (Mar. 31, 2026)	YoY change (%)
Pachinko	92,540 units	142,479 units	+54.0%
Pachislot	113,161 units	132,293 units	+16.9%
Total	205,701 units	274,772 units	+33.6%

[Major Titles Sold in the Fiscal Year Under Review]

Classification	Major titles	Unit sales
Pachinko	<i>e SHIN ULTRAMAN</i>	~142,000 units
	<i>e Tokyo Ghoul</i>	
	<i>e INUYASHA 3.0</i>	
	<i>e BERSERK Musou Chapter 2</i>	
	<i>NEON GENESIS EVANGELION -Memories of the beginning-</i>	
Pachislot	<i>L Pachislot MOBILE SUIT GUNDAM SEED</i>	~132,000 units
	<i>L ULTRAMAN</i>	
	<i>Smart Pachislot Devil May Cry 5 STYLISH TRIBE</i>	
	<i>L ZETTAI SHOGEKI - PLATONIC HEART-</i>	
	<i>LB Pachislot Evangelion -The Door of Promises-</i>	
	<i>L DARLING in the FRANXX</i>	
	<i>SMART PACHISLOT Shin Onimusha 3</i>	
	<i>L ZETTAI SHOGEKI IV</i>	
	<i>L Mushoku Tensei: Jobless Reincarnation</i>	
Total		~274,000 units

Other Businesses

Other businesses posted net sales of ¥1,783 million and operating profit of ¥39 million for the fiscal year under review.

(2) Earnings Forecasts

In the entertainment and content market, which constitutes the core business domain of our Group, changes in the market environment are expected to accelerate further against the backdrop of increasingly diversified customer lifestyles and preferences, as well as ongoing technological advancements. To capture these environmental changes and rebuild our business model into a more robust one, the Group has formulated a three-year medium-term management plan starting from the fiscal year ending March 31, 2027.

The Group's greatest strength is the strong fan base of *Ultraman* across Asia. At the same time, we have taken seriously the shortfall against the profit targets under the previous medium-term management plan and closely examined the underlying factors.

We recognize that entertainment demand in the domestic market remains resilient and that there continues to be significant potential for multifaceted development leveraging our IP. While the gross retail sales value for *Ultraman* in the domestic character merchandise market has achieved steady growth, a significant gap remains compared to the Chinese market, which has already seen a breakthrough. In China, the estimated retail sales value for *Ultraman* from 2022 to 2025 ranged between ¥150,000 million and ¥250,000 million; in contrast, the domestic market remains at approximately ¥15,000 million (estimated). Most domestic and international IP holders generally see sales in their home market that are two to three times larger than their sales in the Chinese market. Compared to this benchmark, *Ultraman* stands at about one-tenth, leading us to recognize the low domestic retail sales value as a key challenge. To raise the domestic market to levels comparable with China, we will learn extensively from our Chinese licensees while formulating uniquely Japanese strategies and building a new business model.

Regarding the Chinese market, while revenue has declined for the first time in the past 10 years (on a calendar-year basis), we will solidify our business foundation and aim to maintain and expand earnings by further strengthening collaboration with our local partners. As a result of these efforts, we have already secured seven new license agreements as of April.

In the future, by leveraging the supply chains and deployment capabilities in Asia that we have built through the development of our own IP, we aim to establish ourselves as an "IP growth platformer" capable of supporting the cultivation and expansion of third-party IP as well, thereby pursuing further enhancement of corporate value.

In the amusement equipment business, we will continue striving to provide attractive gaming machines that meet the expectations of pachinko halls by expanding the fan base, including younger demographics, through the utilization of diverse IP, while further accelerating our development structure through the proactive adoption of advanced technologies.

For the fiscal year ending March 31, 2027, we forecast consolidated net sales of ¥187,000 million and consolidated operating profit of ¥19,000 million through the steady execution of the initiatives set forth in this medium-term management plan (amusement equipment business: net sales of ¥170,000 million and operating profit of ¥20,000 million; content and digital business: net sales of ¥15,300 million and operating profit of ¥3,000 million).

Through the steady implementation of the initiatives set forth in this medium-term management plan, we will ensure sustainable growth and, as one unified Group, strive to enhance corporate value. Going forward, we will continue to carefully monitor the economic environment and market trends, and if any event arises that may have a material impact on our business performance, we will endeavor to disclose such information promptly and appropriately.

(3) Basic Policy on Profit Distribution and Dividends for the Current and Next Fiscal Years

As per our basic policy on the distribution of profits, we regard the improvement of corporate value as an important management issue and have adopted a basic policy of paying dividends in line with profits.

As a Group engaged in a global content business, we recognize that continuous investment is essential for sustainable growth. Based on this philosophy, we intend to aggressively reinvest cash generated from steady profit growth into the structural reform of our IP businesses to further enhance corporate value.

Going forward, we will strive to provide stable and continuous shareholder returns including dividends, while maintaining a careful balance between business investment for future growth and steady profit increases.

Dividends for the current and next fiscal years

Regarding the year-end dividend for the fiscal year ended March 31, 2026, we have decided to increase the dividend by 20 yen from the previous forecast of 50 yen, resulting in a revised dividend of 70 yen per share. This decision was made to further strengthen shareholder returns, based on a comprehensive review of the above policy and recent steady financial performance. This proposal will be submitted to the 38th Annual General Meeting of Shareholders scheduled for June 17, 2026.

Furthermore, for the next fiscal year's dividend forecast, we plan to pay a year-end dividend of 70 yen per share (unchanged from the current fiscal year), reflecting our strong commitment to business growth and our ongoing proactive stance on shareholder returns.

(Note 1) Figures in this summary report are based on published figures for each company/organization or on our estimates.

(Note 2) The names of products in this summary report are trademarks or registered trademarks of their respective companies.

(4) Overview of Financial Position

	End of the previous fiscal year (As of the end of March 2025)	End of current fiscal year (As of the end of March 2026)	YoY change
Total assets	¥98,953 million	¥103,360 million	¥4,406 million
Total liabilities	¥42,706 million	¥37,173 million	¥(5,532) million
Total net assets	¥56,247 million	¥66,187 million	¥9,939 million

(Assets)

Current assets increased by ¥4,242 million from the end of the previous fiscal year to ¥74,083 million. This was mainly due to an increase in work in process and merchandising rights.

Property, plant and equipment increased by ¥635 million from the end of the previous fiscal year to ¥10,866 million. This was mainly due to an increase in tools, furniture and fixtures.

Intangible assets decreased by ¥302 million from the end of the previous fiscal year to ¥1,813 million. This was mainly due to a decrease in goodwill.

Investments and other assets decreased by ¥169 million from the end of the previous fiscal year to ¥16,596 million.

As a result, assets increased by ¥4,406 million from the end of the previous fiscal year to ¥103,360 million.

(Liabilities)

Current liabilities decreased by ¥1,955 million from the end of the previous fiscal year to ¥24,815 million. This was mainly due to a decrease in trade payables.

Non-current liabilities decreased by ¥3,577 million from the end of the previous fiscal year to ¥12,357 million. This was mainly due to a decline in long-term borrowings.

As a result, liabilities decreased by ¥5,532 million from the end of the previous fiscal year to ¥37,173 million.

(Net assets)

Net assets increased by ¥9,939 million from the end of the previous fiscal year to ¥66,187 million. This was mainly due to growth in retained earnings.

(5) Overview of Cash Flows for the Fiscal Year Under Review

Cash and cash equivalents (hereinafter, "cash") at the end of the fiscal year under review decreased by ¥18 million from the end of the previous fiscal year to ¥30,835 million.

Cash flows for the fiscal year under review are summarized as follows:

	Previous fiscal year (Year ended March 31, 2025)	Current fiscal year (Year ended March 31, 2026)	YoY change
Cash flows from operating activities	¥7,779 million	¥7,477 million	¥(301) million
Cash flows from investing activities	¥1,100 million	¥(2,315) million	¥(3,416) million
Cash flows from financing activities	¥(13,520) million	¥(5,195) million	¥8,325 million

(Cash flows from operating activities)

Net cash provided by operating activities amounted to ¥7,477 million (¥7,779 million provided in the same period of the previous fiscal year). This was mainly due to profit before income taxes of ¥17,303 million, an increase in inventories of ¥12,495 million, income taxes paid of ¥3,367 million, and depreciation of ¥1,851 million.

(Cash flows from investing activities)

Net cash used in investing activities amounted to ¥2,315 million (¥1,100 million provided in the same period of the previous fiscal year). This was mainly due to purchase of property, plant and equipment of ¥2,131 million and payments for loans receivable of ¥402 million.

(Cash flows from financing activities)

Net cash used in financing activities amounted to ¥5,195 million (¥13,520 million used in the same period of the previous fiscal year). This was mainly due to dividends paid of ¥3,108 million and repayments of long-term borrowings of ¥2,207 million.

(Reference) Trends in cash flow-related indicators

	FY2021	FY2022	FY2023	FY2024	FY2025
Shareholders' equity ratio	43.4%	48.4%	48.5%	51.6%	58.9%
Shareholders' equity ratio based on market value	41.6%	167.3%	113.4%	109.3%	84.9%
Cash flow to interest-bearing liabilities ratio	1.6 years	1.1 years	2.5 years	1.4 years	1.2 years
Interest coverage ratio	102.5 times	157.3 times	98.5 times	75.2 times	51.0 times

Shareholders' equity ratio: shareholders' equity/ total assets

Shareholders' equity ratio based on market value: market capitalization (closing share price at the end of the period)/ total assets

Cash flow to interest-bearing liabilities ratio: interest-bearing liabilities/ operating cash flow

Interest coverage ratio: operating cash flow/ interest expenses

- (Notes)
1. All figures are calculated based on consolidated financial figures.
 2. Market capitalization is calculated based on the number of shares outstanding excluding treasury shares.
 3. Interest-bearing liabilities covers all liabilities that pay interest out of liabilities recorded in the consolidated balance sheet.

2. Basic policy regarding selection of accounting standards

The Group considers the financial statements prepared in accordance with Japanese GAAP to be appropriate for the purpose of presenting the status of the Company's current business. With regard to the application of IFRS, we intend to respond appropriately, taking into account various domestic and overseas circumstances.

3. Consolidated Financial Statements and Important Notes

(1) Consolidated Balance Sheets

(Unit: Millions of yen)

	Previous consolidated fiscal year (As of March 31, 2025)	Current consolidated fiscal year (As of March 31, 2026)
Assets		
Current assets		
Cash and deposits	30,954	30,935
Notes receivable - trade	1,612	435
Accounts receivable - trade	10,825	6,299
Contract assets	371	417
Electronically recorded monetary claims - operating	4,342	1,593
Merchandise and finished goods	697	1,354
Work in process	10,960	16,936
Raw materials and supplies	3,733	4,904
Merchandising rights	3,323	8,014
Other	3,026	3,210
Allowance for doubtful accounts	(7)	(16)
Total current assets	69,841	74,083
Non-current assets		
Property, plant and equipment		
Buildings and structures	13,738	13,824
Accumulated depreciation	(11,005)	(11,098)
Buildings and structures, net	2,732	2,726
Machinery, equipment and vehicles	1,135	1,121
Accumulated depreciation	(1,092)	(1,046)
Machinery, equipment and vehicles, net	43	74
Tools, furniture and fixtures	8,210	9,595
Accumulated depreciation	(6,779)	(7,438)
Tools, furniture and fixtures, net	1,431	2,157
Land	5,664	5,605
Construction in progress	357	303
Total property, plant and equipment	10,230	10,866
Intangible assets		
Goodwill	1,115	834
Other	1,001	979
Total intangible assets	2,116	1,813
Investments and other assets		
Investment securities	7,831	7,387
Long-term loans receivable	1,354	1,586
Deferred tax assets	3,843	4,241
Leasehold and guarantee deposits	2,727	2,858
Other	8,413	1,445
Allowance for doubtful accounts	(833)	(923)
Total investments and other assets	16,765	16,596
Total non-current assets	29,112	29,276
Total assets	98,953	103,360

(Unit: Millions of yen)

	Previous consolidated fiscal year (As of March 31, 2025)	Current consolidated fiscal year (As of March 31, 2026)
Liabilities		
Current liabilities		
Notes and accounts payable - trade	13,715	6,346
Electronically recorded obligations - operating	1,235	3,517
Short-term borrowings	900	1,059
Current portion of long-term borrowings	2,207	3,380
Income taxes payable	1,616	2,718
Contract liabilities	542	320
Provision for bonuses	441	631
Provision for bonuses for directors (and other officers)	195	184
Other	6,458	6,657
Total current liabilities	26,770	24,815
Non-current liabilities		
Long-term borrowings	8,033	4,653
Provision for retirement benefits for directors (and other officers)	31	35
Retirement benefit liability	2,342	2,307
Asset retirement obligations	1,302	1,325
Other	4,226	4,036
Total non-current liabilities	15,935	12,357
Total liabilities	42,706	37,173
Net assets		
Shareholders' equity		
Share capital	7,948	7,948
Capital surplus	9,289	9,314
Retained earnings	37,520	47,460
Treasury shares	(3,415)	(3,377)
Total shareholders' equity	51,342	61,345
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	(356)	(617)
Foreign currency translation adjustment	(8)	11
Remeasurements of defined benefit plans	65	116
Total accumulated other comprehensive income	(298)	(489)
Share acquisition rights	306	303
Non-controlling interests	4,897	5,026
Total net assets	56,247	66,187
Total liabilities and net assets	98,953	103,360

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Consolidated Statements of Income

(Unit: millions of yen)

	Previous consolidated fiscal year (April 1, 2024 to March 31, 2025)	Current consolidated fiscal year (April 1, 2025 to March 31, 2026)
Net sales	140,581	174,142
Cost of sales	105,318	135,760
Gross profit	35,263	38,381
Selling, general and administrative expenses		
Advertising expenses	2,621	2,482
Salaries	5,821	6,189
Provision for bonuses	240	362
Retirement benefit expenses	97	100
Provision for retirement benefits for directors (and other officers)	(5)	3
Outsourcing expenses	1,540	1,699
Travel and transportation expenses	521	560
Depreciation	571	845
Rent expenses on land and buildings	1,146	1,110
Provision of allowance for doubtful accounts	(18)	18
Amortization of goodwill	280	280
Provision for bonuses for directors (and other officers)	151	183
Other	7,000	7,089
Total selling, general and administrative expenses	19,967	20,926
Operating profit	15,295	17,455
Non-operating income		
Interest income	22	41
Dividend income	129	294
Purchase discounts	54	55
Share of profit of entities accounted for using equity method	1,127	37
Distributions from investments	15	27
Other	221	215
Total non-operating income	1,571	671
Non-operating expenses		
Interest expenses	103	146
Financing expenses	22	2
Depreciation	27	10
Distribution loss	66	-
Provision of allowance for doubtful accounts for subsidiaries and associates	80	152
Other	103	65
Total non-operating expenses	404	376
Ordinary profit	16,462	17,751

Consolidated Statements of Income

(Unit: Millions of yen)

	Previous consolidated fiscal year (April 1, 2024 to March 31, 2025)	Current consolidated fiscal year (April 1, 2025 to March 31, 2026)
Extraordinary income		
Gain on sale of non-current assets	0	56
Gain on sale of investment securities	39	-
Other	0	2
Total extraordinary income	40	59
Extraordinary losses		
Loss on retirement of non-current assets	7	35
Impairment losses	50	161
Loss on valuation of shares of subsidiaries and associates	28	10
Loss on sale of shares of subsidiaries and associates	162	-
Loss on business restructuring	-	298
Other	1	0
Total extraordinary losses	250	506
Profit (loss) before income taxes	16,252	17,303
Income taxes - current	3,841	4,371
Income taxes - deferred	(174)	(252)
Total income taxes	3,666	4,118
Profit (loss)	12,586	13,185
Profit attributable to non-controlling interests	1,427	135
Profit attributable to owners of parent	11,158	13,050

Consolidated statement of comprehensive income

(Unit: millions of yen)

	Previous consolidated fiscal year (April 1, 2024 to March 31, 2025)	Current consolidated fiscal year (April 1, 2025 to March 31, 2026)
Profit (loss)	12,586	13,185
Other comprehensive income		
Valuation difference on available-for-sale securities	(383)	(267)
Foreign currency translation adjustment	(10)	20
Remeasurements of defined benefit plans, net of tax	28	50
Share of other comprehensive income of entities accounted for using equity method	(0)	-
Total other comprehensive income	(366)	(196)
Comprehensive income	12,219	12,989
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	10,781	12,860
Comprehensive income attributable to non-controlling interests	1,438	129

(3) Consolidated Statement of Change In Equity

Previous fiscal year (April 1, 2024 to March 31, 2025)

(Unit: millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	7,948	7,390	33,946	(1,631)	47,653
Changes during period					
Dividends of surplus			(2,617)		(2,617)
Profit (loss) attributable to owners of parent			11,158		11,158
Purchase of treasury shares				(6,310)	(6,310)
Cancellation of treasury shares		(400)	(3,820)	4,221	-
Disposal of treasury shares		400		305	705
Purchase of shares of consolidated subsidiaries		1,899			1,899
Change in scope of consolidation			188		188
Decrease in retained earnings due to reduction in equity method affiliates			(1,334)		(1,334)
Net changes in items other than shareholders' equity					
Total changes during period	-	1,899	3,574	(1,784)	3,689
Balance at end of period	7,948	9,289	37,520	(3,415)	51,342

	Accumulated other comprehensive income				Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	38	2	37	78	203	8,059	55,993
Changes during period							
Dividends of surplus							(2,617)
Profit (loss) attributable to owners of parent							11,158
Purchase of treasury shares							(6,310)
Cancellation of treasury shares							-
Disposal of treasury shares							705
Purchase of shares of consolidated subsidiaries							1,899
Change in scope of consolidation							188
Decrease in retained earnings due to reduction in equity method affiliates							(1,334)
Net changes in items other than shareholders' equity	(394)	(10)	28	(377)	102	(3,161)	(3,435)
Total changes during period	(394)	(10)	28	(377)	102	(3,161)	254
Balance at end of period	(356)	(8)	65	(298)	306	4,897	56,247

Current consolidated fiscal year (April 1, 2025 to March 31, 2026)

(Unit: millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	7,948	9,289	37,520	(3,415)	51,342
Changes during period					
Dividends of surplus			(3,110)		(3,110)
Profit (loss) attributable to owners of parent			13,050		13,050
Purchase of treasury shares				(0)	(0)
Cancellation of treasury shares					-
Disposal of treasury shares		25		38	63
Purchase of shares of consolidated subsidiaries					-
Change in scope of consolidation					-
Decrease in retained earnings due to reduction in equity method affiliates					-
Net changes in items other than shareholders' equity					
Total changes during period	-	25	9,939	38	10,003
Balance at end of period	7,948	9,314	47,460	(3,377)	61,345

	Accumulated other comprehensive income				Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	(356)	(8)	65	(298)	306	4,897	56,247
Changes during period							
Dividends of surplus							(3,110)
Profit (loss) attributable to owners of parent							13,050
Purchase of treasury shares							(0)
Cancellation of treasury shares							-
Disposal of treasury shares							63
Purchase of shares of consolidated subsidiaries							-
Change in scope of consolidation							-
Decrease in retained earnings due to reduction in equity method affiliates							-
Net changes in items other than shareholders' equity	(261)	20	50	(190)	(2)	129	(63)
Total changes during period	(261)	20	50	(190)	(2)	129	9,939
Balance at end of period	(617)	11	116	(489)	303	5,026	66,187

(4) Consolidated Statements of Cash Flows

(Unit: millions of yen)

	Previous consolidated fiscal year (April 1, 2023 to March 31, 2024)	Current consolidated fiscal year (April 1, 2024 to March 31, 2025)
Cash flows from operating activities		
Profit (loss) before income taxes	16,252	17,303
Depreciation	1,180	1,851
Amortization of goodwill	280	280
Investments in capital depreciation	511	312
Increase (decrease) in allowance for doubtful accounts	117	98
Increase (decrease) in provision for bonuses	(346)	189
Increase (decrease) in provision for bonuses for directors (and other officers)	(21)	(10)
Increase (decrease) in retirement benefit liability	34	15
Interest and dividend income	(151)	(336)
Interest expenses	103	146
Share of loss (profit) of entities accounted for using equity method	(1,127)	(37)
Loss (gain) on sale of non-current assets	(0)	(55)
Loss (gain) on sale of shares of subsidiaries and associates	162	-
Impairment losses	50	161
Decrease (increase) in trade receivables	(3,050)	8,407
Decrease (increase) in inventories	(5,679)	(12,495)
Decrease (increase) in advance payments to suppliers	239	(333)
Decrease (increase) in accounts receivable - other	513	507
Increase (decrease) in trade payables	1,704	(5,147)
Increase (decrease) in liabilities related to paid-in transactions	571	(172)
Increase (decrease) in accounts payable - other	125	632
Increase/decrease in consumption taxes payable/consumption taxes refund receivable	537	37
Other, net	(32)	(703)
Subtotal	11,977	10,654
Interest and dividends received	448	336
Interest paid	(103)	(146)
Income taxes refund (paid)	(4,542)	(3,367)
Net cash provided by (used in) operating activities	7,779	7,477

(Unit: millions of yen)

	End of previous fiscal year (April 1, 2024 to March 31, 2025)	Current consolidated fiscal year (April 1, 2025 to March 31, 2026)
Cash flows from investing activities		
Purchase of property, plant and equipment	(1,101)	(1,539)
Proceeds from sale of property, plant and equipment	1	126
Purchase of intangible assets	(289)	(592)
Purchase of investment securities	(77)	(185)
Proceeds from sale of investment securities	908	87
Purchase of shares of subsidiaries and associates	(234)	(10)
Payments for investments in capital	(74)	(30)
Purchase of shares of entities accounted for using equity method	(8)	-
Proceeds from sale of shares of affiliates accounted for by the equity method	2,416	-
Loan advances	(388)	(402)
Proceeds from collection of loans receivable	71	272
Payments of leasehold and guarantee deposits	(103)	(179)
Proceeds from refund of leasehold and guarantee deposits	7	48
Other	(26)	88
Net cash provided by (used in) investing activities	1,100	(2,315)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(5,100)	158
Repayments of long-term borrowings	(2,961)	(2,207)
Proceeds from long-term borrowings	6,280	-
Dividends paid	(2,615)	(3,108)
Proceeds from exercise of stock options	286	45
Purchase of treasury shares	(6,310)	(0)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(3,037)	-
Other, net	(61)	(83)
Net cash provided by (used in) financing activities	(13,520)	(5,195)
Effect of exchange rate change on cash and cash equivalents	(18)	14
Net increase (decrease) in cash and cash equivalents	(4,660)	(18)
Cash and cash equivalents at beginning of period	34,814	30,854
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	700	-
Cash and cash equivalents at end of period	30,854	30,835

(5) Notes Regarding the Consolidated Financial Statements

(Notes Regarding the Operation of the Company as a Going Concern)

Not applicable.

(Segment Information, etc.)

[Segment Information]

1. Outline of Reporting Segments

The reporting segments of the Company are components of the Group for which separate financial data is available and which are regularly reviewed by the board of directors to determine resource allocation and assess performance.

Our Group's segments are organized based on the products and services handled by the operating companies. We have two reporting segments: "content and digital business" and "amusement equipment business".

The content and digital business segment is engaged in the planning, production, and distribution of video content, as well as merchandising and advertising licensing. The amusement equipment business segment is engaged in the planning, development, manufacture, and sale of PS machines (pachinko and pachislot), as well as peripheral equipment and installation work.

In each business segment, the company which serves as the business controlling company is the center of planning and promoting business strategies in Japan and overseas.

2. Methods for Calculating Net Sales, Profit (Loss), Assets, and Other Items by Reporting Segment

The accounting methods for the reported business segments are the same as those adopted in the preparation of the consolidated financial statements.

Reporting segment profit is based on operating profit.

3. Information on Net Sales, Profit (Loss), Assets, and other items by reporting segment

Previous fiscal year (April 1, 2024 - March 31, 2025)

(Unit: millions of yen)

	Reporting segments			Other (Note 1)	Total	Adjusted amount (Note 2)	Carrying value (Note 3)
	Content and digital business	Amusement equipment business	Total				
Net sales							
Net sales to external customers	16,008	122,900	138,909	1,672	140,581	-	140,581
Inter-segment net sales or transfers	401	191	592	10	602	(602)	-
Total	16,410	123,092	139,502	1,682	141,184	(602)	140,581
Segment profit	2,835	15,277	18,113	5	18,118	(2,822)	15,295
Segment assets	17,147	70,068	87,216	1,177	88,393	10,560	98,953
Other items							
Depreciation	512	503	1,015	50	1,065	114	1,180
Amount of amortization of goodwill	-	280	280	-	280	-	280
Investment in equity-method affiliates	-	37	37	351	388	-	388
Increase in property, plant and equipment and intangible assets	1,223	384	1,608	52	1,660	3	1,663

(Note) 1. "Other" is a business segment that is not included in reporting segments and includes a fitness business, etc.

2. Adjusted amounts are as follows.

(1) The ¥(2,822) million adjustment to segment income includes an elimination of ¥30 million for inter-segment transactions and ¥(2,852) million for corporate expenses not allocated to individual reporting segments.

(2) The ¥10,560 million adjustment to segment assets includes an elimination of ¥(20,558) million for inter-segment transactions and ¥31,118 million for corporate assets not allocated to the respective reporting segments.

(3) The ¥114 million adjustment to depreciation relates to corporate assets not allocated to reporting segments.

(4) The ¥3 million adjustment to the increase in property, plant and equipment and intangible assets relates to corporate assets that are not allocated to reporting segments.

3. Segment profit is adjusted with the operating profit of the consolidated statement of income.

Current fiscal year (April 1, 2025 - March 31, 2026)

(Unit: millions of yen)

	Reporting segments			Other (Note 1)	Total	Adjusted amount (Note 2)	Carrying value (Note 3)
	Content and digital business	Amusement equipment business	Total				
Net sales							
Net sales to external customers	13,468	158,899	172,368	1,773	174,142	-	174,142
Inter-segment net sales or transfers	405	169	575	10	585	(585)	-
Total	13,874	159,069	172,944	1,783	174,727	(585)	174,142
Segment profit	934	19,881	20,816	39	20,855	(3,399)	17,455
Segment assets	17,775	73,766	91,542	1,191	92,733	10,626	103,360
Other items							
Depreciation	934	768	1,703	44	1,748	103	1,851
Amount of amortization of goodwill	-	280	280	-	280	-	280
Investment in equity- method affiliates	-	45	45	380	426	-	426
Increase in property, plant and equipment and intangible assets	1,146	745	1,891	12	1,904	66	1,971

(Note) 1. "Other" is a business segment that is not included in reporting segments and includes a fitness business, etc.

2. Adjusted amounts are as follows.

- (1) The ¥(3,399) million adjustment to segment income includes an elimination of ¥3 million for inter-segment transactions and ¥(3,403) million for corporate expenses not allocated to individual reporting segments.
- (2) The ¥10,626 million adjustment to segment assets includes an elimination of ¥(22,835) million for inter-segment transactions and ¥33,462 million for corporate assets not allocated to the respective reporting segments.
- (3) The ¥103 million adjustment to depreciation relates to corporate assets not allocated to reporting segments.
- (4) The ¥66 million adjustment to the increase in property, plant and equipment and intangible assets relates to corporate assets that are not allocated to reporting segments.

3. Segment profit is adjusted with the operating profit of the consolidated statement of income.

(Per share information)

Item	Previous consolidated fiscal year (April 1, 2024 to March 31, 2025)	Current consolidated fiscal year (April 1, 2025 to March 31, 2026)
Net assets per share	¥820.43	¥977.58
Profit (loss) per share	¥178.78	¥209.70
Diluted profit (loss) per share	¥178.30	¥209.13

(Note) The basis for calculating net income per share is as follows.

Item	Previous consolidated fiscal year (April 1, 2024 to March 31, 2025)	Current consolidated fiscal year (April 1, 2025 to March 31, 2026)
Profit per share or loss per share		
Profit (loss) attributable to owners of parent (millions of yen)	11,158	13,050
Amounts not attributable to common shareholders (millions of yen)	-	-
Profit (loss) attributable to owners of parent attributable to common share (millions of yen)	11,158	13,050
Average number of shares of common stock outstanding during the period (shares)	62,412,733	62,233,765
Diluted profit (loss) per share		
Adjustment of profit attributable to owners of parent (millions of yen)	-	-
Increase in common share (shares)	167,041	170,019
Outline of dilutive shares not included in the calculation of diluted profit per share because they have no dilutive effect	-	-

(Significant subsequent events)

Not applicable.